The 17th Annual Strategic Infrastructure Leadership Forum is a platform for identifying and developing projects critical to Brazil's growth, and to Latin America's growth. We bring expertise - leaders from engineering/construction, technology, finance, services, public policy - from around the world, to focus on strategic projects presented by their owners. This year's Strategic 100 list contains nearly $200 billion in projects, with more than $100 billion coming from Brazil. We address Best Management Practices, particularly in the Amazon, for mega-projects. And we highlight critical, transformational, technologies from our members, our sponsors, and you!

**PROGRAM**
* awaiting confirmation

**JULY 31, 2019**

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<tr>
<td>8:30 AM–12:30 PM</td>
<td>USAID’s Amazon Best Socio-Environmental Practices Activity Workshop (invite-only)</td>
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<td>12:30 PM–1:00 PM</td>
<td>Forum Registration and Light Lunch</td>
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<td>1:00 PM–1:45 PM</td>
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**Brasil**

Welcome Plenary

The 17th Latin American Infrastructure Leadership Forum, under the overall theme of Creating Long-Term Strategic Value: Designing and Building Great Projects, will focus on three sub-themes critical for Latin American infrastructure development: Strategic Projects, Transformative Technology, and Megaproject Best Management Practices. What challenges and opportunities does the region face in 2019?

Moderated By:
- Norm Anderson, Chairman & CEO, CG/LA Infrastructure

Welcoming Remark:
- Ibaneis Rocha Barros Junior, Governor, Federal District of Brasilia

Special Remarks:
- Diogo Mac Cord de Faria, Secretary of Infrastructure Development, Special Secretariat of Productivity, Labor and Competitiveness – Ministry of Economy, Federal Government of Brazil
- Jai Nair, U.S. Embassy in Brazil, U.S. Department of State
1:45 PM–2:45 PM

**Latin American Infrastructure Overview**

What do the coming years hold in terms of infrastructure investment in Latin America? Which markets and sectors are likely to see the greatest investment? What are the likely trends influencing funding mechanisms, project scale, and beyond? Discussion Leaders will share their perspectives, using CG/LA’s Strategic 100 Latin American Infrastructure Projects to cast those trends into relief.

**Discussion Leaders:**
- Robson Eneas de Oliveira, Director, SPPI
- Karla Fernandes, Head of Capital Markets, TMF

**Moderated By:**
- DJ Miller, Senior Vice President, FedEx

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**Porto Seguro**

**Sharing the Benefits: Building Consensus in Local Communities**

Many infrastructure projects hold the potential for enormous benefits for users, yet their progress is hampered by a lack of community support. If we are to dramatically increase investment in Latin American infrastructure, how do we put the benefits front and center — job creation, business creation, mobility, health, new business attraction, etc.? What are the strategies for building consensus in local communities, and particularly indigenous communities?

**Discussion Leaders:**
- Bruno Freitas, Founding Partner, Torus Consulting
- Uirá Cavalcante Oliveira, Support Secretary of Environmental Licensing and Expropriations, PPI
- Greg Bracci, Vice President, Americas, EMS Bruel & Kjaer
- Gabriel Quijandría, Vice Minister of Strategic Development of Natural Resources, Ministry of Environment, Peru

**Moderated By:**
- Cliff Young, President of Public Affairs, IPSOS

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2:45 PM–3:15 PM

**Coffee Break**

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3:15 PM–4:15 PM

**Brasil**

**Infrastructure Investments — Risk vs Reward**

Infrastructure investments offer opportunities for steady returns over a long-time horizon, but do not always match the risk–reward profile being sought by private investors. What innovative approaches to risk mitigation are emerging in order to crowd in more private-sector investment? Learn about the B2 Infra credit fund recently launched by IDB and BNDES in Brazil, the recommendations from the recently launched World Economic Forum/IDB Report “Improving Infrastructure Financing in Brazil”, as well as other successful approaches.

**Discussion Leaders:**
- João Auler, Executive Director, UBS
- Helena Cristina Dill, Advisor, SPPI, PPI
- Andre Dabus, Director of Infrastructure, Marsh

**Moderated By:**
- Anand Hemnani, Chief Investment Officer, CG/LA Infrastructure
Porto Seguro  

Impact of Technology on Infrastructure Development  
New technologies are reshaping both the supply and demand sides of infrastructure. At the same time as the Internet of Things and smart grids are influencing demand for mobility and energy, for example, drones, robotics and 3D printing are reducing the risk and cost involved with project delivery. How can infrastructure leaders position themselves for success in the new era?

Discussion Leaders:
- Christian Contreras, Geographical Engineer, The Nature Conservancy, and Professor in Geography and Environmental Geomatics, National Agrarian University La Molina
- Rick Cassidy, Vice President, Building Solutions Global Business Development, Hexagon Geosystems
- Bruno Mega, Master Principal Consultant, Oracle Construction and Engineering

Moderated by:
- Dimmi Amora, Founder and Editor-in-Chief, Agência Infra

4:15 PM–5:15 PM  

Brasil  

Channeling Private Capital to Accelerate Infrastructure Project Development  
Governments across Latin America are seeking ways to deliver infrastructure projects given constraints on raising capital and the need to reduce their debt burden. One option is to partner with the private sector to lease existing assets or sell concessions for new construction. What mechanisms are available and when are they appropriate?

Discussion Leaders:
- Fabiana Reppucci, President, CCI Concessões e Construções de Infraestrutura S.A., Chairman of the Board for Public Private Partnership - Ribeirão das Neves Prison Complex - MG
- Gabriela Engler, Executive Secretary, Subsecretariat of Partnerships, Government of the State of São Paulo
- Otto Luiz Burlier, Director, Investment Partnership Program (PPI)
- Helcio Tokeshi, Partner, IG4 Capital

Moderated By:
- Ricardo Sennes, Managing Director, Prospectiva Consulting

Porto Seguro  

Building a Pipeline of Great Projects  
"The issue isn’t money, it’s finding the right project": all too often, the lack of a solid pipeline of projects is cited as the roadblock to investment. What initiatives are underway in order to improve the quality, and quantity, of infrastructure project preparation?

Discussion leaders:
- Juan Quirós, President, SP Negócios (Agência de Promoção de Investimentos e Exportações da Cidade de São Paulo)
- Dyogo Henrique de Oliveira, President, Associação Nacional das Empresas Administradoras de Aeroportos (ANEAA)
- Thiago Costa Monteiro Caldeira, SPPI, PPI

Moderated By:
- Norm Anderson, Chairman & CEO, CG/LA Infrastructure
Brasilia’s New Vision - Strategic Projects for Long-Term Growth

Brasilia’s dynamic new Governor, Ibaneis Rocha Barros Junior, and his government have a strategic vision for the Federal District of Brasilia that is ambitious, transformative and doable. Strategic projects will be presented across a range of areas, including:

1. Avenida das Cidades (Transbrasilia Highway) PPP
2. Paulinia to Brasilia Natural Gas Pipeline
3. Public Lighting Project Federal District PPP
4. VLT "Eixo" Project
5. BioTIC Innovation Park
6. Implementation of Light Weight Vehicle W3
7. Production of Water System Corumba
8. New North Exit of Transportation Corridor
9. Expansion of Metro System
10. Privatization of Companies (CEB, CAESB, Metro)

Moderated By:
- Paco Britto, Vice Governor, Federal District of Brasilia
- Ruy Coutinho, Secretary for Economy Development, Federal District of Brasilia

Transforming Public Infrastructure Project Management through Technology and Innovation

Public Infrastructure construction is based on complex projects involving hundreds of collaborating organizations that need to establish specific processes, techniques and tools to ensure success and meet their economic and social development goals for a country, state, municipality or region. In this session we will discuss how emerging and disruptive technologies are revolutionizing the way infrastructure projects are planned, executed and controlled, as well as see real examples of their application in governments such as South Africa and Puerto Rico and public and private companies in Latin America region.

Discussion leaders:
- Bruno Mega, Master Principal Consultant, Oracle Construction and Engineering

Welcome Reception

Hosted by Banco de Brasília
AUGUST 1, 2019

7:45 AM–9:00 AM  
Brasil

**Breakfast Session: Venezuelan Reconstruction - Identifying Strategic Projects and Executing a World Class Reconstruction Effort**

*The session is sponsored by IPSOS Public Affairs*

This session brings leading public and private sector executives together to focus on 20 projects critical to Venezuelan reconstruction, including projects in:

- Water & Sanitation (e.g. Caracas water system)
- Electricity Generation & Distribution (e.g. Guri Hydropower project)
- Oil & Gas (e.g. Recovery of Production in the Orinoco Belt)
- Transportation (e.g. bus system recuperation)
- Ports & Logistics (e.g. Jose Port Modernization)

Special Remarks:
- **Wilbur Ross**, Secretary of Commerce, United States of America

Discussion Leaders:
- **Clifford Young**, President, Ipsos Public Affairs
- **Mark Polyac**, Senior Vice President, Ipsos Public Affairs
- **Luis Lugo**, Senior Vice President & Regional Manager Southeast U.S. & Latin America, Hill International
- **María Teresa Belandria Exposito**, Venezuelan Ambassador to Brazil

Moderated By:
- **Norman Anderson**, Chairman & CEO, CG/LA Infrastructure

9:00 AM–10:00 AM  
Brasil

**Best Management Practices Activity for Megaprojects: Oil & Gas and Mining**

In the Amazon region, several megaprojects are underway to extract oil, gas and metals. What are the best management practices to develop and manage the infrastructure required to support these projects while benefiting all stakeholders?

Discussion Leaders:
- **John Freddy Palacios**, Universidad de Santander, Colombia
- **Hubert Borja**, Director, PWES, Colombia
- **Diego Forero**, Director, Ecotech Advisors, Colombia
- **César Zarate**, Operation Managers, Wattle, Colombia

Moderated By:
- **Alex Wong**, President, CG/LA Infrastructure

Porto Seguro

**Best Management Practices for Megaprojects: Energy and Remediation**

The megaprojects planned for the Amazon region promise to unlock vast opportunities and positive transformation. What sources, tools, methods, and technologies can help to deliver these projects while minimizing impacts?

Special Remarks:
**Disaster Recovery Projects & Project Management - Best Practices**
- **Luis Lugo**, Senior Vice President & Regional Manager Southeast U.S. & Latin America, Hill International

Discussion Leaders:
- **David Andresen**, Co-founder and Director of the Board, PI energy, United States
- **Diego Echeverri**, Lamor, Peru
10:00 AM–10:15 AM  
**Brasil**

**The U.S. Government and Equity Investment - $60 Billion in Dry Powder, Starting Now**

The U.S. government recently approved the Build Act, creating the International Development Finance Corporation, with $60 billion in equity to invest in projects around the world.

**Keynote Presentation:**
- **Kristie Pellecchia**, Senior Advisor, Head of Western Hemisphere, OPIC

**Introduced By:**
- **Norm Anderson**, Chairman & CEO, CG/LA Infrastructure

10:15 AM–10:45 AM  
**Break**

10:45 AM–11:00 AM  
**Brasil**

**Brazil Special Message**

**Special Remarks:**
- **Sergio Segovia**, President, Apex-Brasil

11:00 AM–12:00 PM  
**Brasil**

**The Top Strategic Infrastructure Projects in Latin America**

Hear the latest developments on the key projects that are critical for dramatically increasing national and regional competitiveness across Latin America. These projects are game changers, either because of their magnitude, or their replicability. These are the projects that are the highest ranked projects in CG/LA Latin American Strategic 100 list, critical for job creation, business development, long-term investment, and the critical inputs that citizens demand, mobility and health, along with opportunities.

**Projects:**
- **Norte-Sul Railway**, Maryane da Silva Figueiredo, Construction Superintendent, VALEC
- **Interoceanic Corridor Guatemala**, Enrique Catalan, Corporate Management Director, SIGSA
- **Eco Estrela**, Piotr Maj, Head of Project Management, Gremi International SARL
- **Ferrogrão Railroad**, Thiago Costa Monteiro Caldeira, Secretary, Brazil Investment Partnership Program (PPI)

**Moderated By:**
- **Anand Hemnani**, Chief Investment Officer, CG/LA Infrastructure

12:00 PM–1:00 PM  
**Brasil**

**Luncheon Keynote: Promoting Competitiveness in the Americas**

**Memorandum of Understanding Signing - Strategic Infrastructure Investment Between the Federative Republic of Brazil and the United States of America**

**Keynote Address:**
- **Wilbur Ross**, Secretary of Commerce, United States of America

**Moderated By:**
- **Norman Anderson**, Chairman & CEO, CG/LA Infrastructure
1:00 PM–1:15 PM

**Brasil**

**Oracle Project of the Year Awards**
- Strategic Project of the Year
- Engineering Project of the Year
- Finance Project of the Year
- New/Green Project of the Year
- Job Creation Project of the Year

Moderated By:
- **Chris Petersen**, Senior Vice President, Oracle Construction and Engineering
- **Ricardo Wernikoff**, Senior Director, Latin America, Oracle Construction and Engineering

1:15 PM–2:15 PM

**Brasil**

**Partnership Opportunities with the U.S. Government**
Infrastructure development ranks highly as a priority for the U.S. Government in its development support to Latin America. What are the plans of the key U.S. agencies in the region, and how can cities, states and countries best partner with them?

Discussion Leaders:
- **Kristie Pellecchia**, Senior Advisor, Head of Western Hemisphere, OPIC
- **Gabrielle Mandel**, Country Manager, Brazil and Paraguay, USTDA
- **US Exim Bank**

Moderated By:
- **Norm Anderson**, Chairman & CEO, CG/LA Infrastructure

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**Porto Seguro**

**Smart Cities**
Today's smart cities benefit from smart water metering, high-speed, green urban mobility, LED street lighting, and Internet of Things-enabled decision-making, making them more efficient while empowering consumers. What represents the next frontier of the smart city, and what challenges stand in the way?

Discussion Leaders:
- **Thomaz Assumpção**, CEO and Founder, Urban Systems
- **Thiago Ribeiro**, Municipal Secretary of Strategic Partnerships, Governo do Município de Porto Alegre
- **Rick Cassidy**, Vice President, Building Solutions Global Business Development, Hexagon Geosystems
- **Marcus Coester**, CEO, Aeromovel

Moderated By:
- **Gustavo Palhares**, Managing Partner, Houer Concessões

2:15 PM–3:15 PM

**Brasil**

**Project Panel: Rail**
These projects are some of the most imaginative and transformative in Latin America, moving people as well as goods quickly and safely between cities, or from point to point and on the outskirts of major cities. Hear the latest developments and partnership/investment opportunities.

Projects:
- **Center West Integration Railway**, Marcos Aires Albuquerque Santos, Superintendent of Projects, VALEC
- **Metro Lines 8 and 9 PPP**, Gabriela Engler, Executive Secretary, Subsecretariat of Partnerships, Government of the State of São Paulo
**Porto Seguro**

**Project Panel: Airports**
Airport projects present tremendous investment potential for the private sector, buoyed by rising global demand for transporting both passengers and goods by air. At the same time, the pipeline of major airport projects is not keeping pace with demand in several regions of the world. This session brings together sector experts and project owners to discuss the critical topic of financing.

Projects:
- **6th Round of Airport concessions (South, Central, and North Blocks)**, Alceu Justus Filho, Director of Programs, Secretary of Energy and Airports, Brazil Investment Partnership Program (PPI)
- **Hortênsias Airport**, Paulo Tomasini, Secretary of Governance, Planning and Management, City of Canela – RS; Germano Eduardo Becker Junges - Deputy Secretary of Governance, Planning and Management, City of Canela RS

Moderated By:
- **Priscilla Huttenlocher**, Head of Business Development, CCR Airports

3:15 PM–3:30 PM  
**Break**

3:30 PM–4:30 PM  
**Project Panel: Surface Transportation and Logistics**
These projects are some of the most critical projects globally. Linking communities and nations, the projects present significant private investment opportunities for a number of industries. Often, these projects break physical barriers and create new pathways to develop business in uncharted territories, supporting supply chains through new corridors. The panel will showcase a variety of transportation and logistics upgrades looking for reliable private-sector partners to execute.

Projects:
- **Container Terminal at Suape Port**, Thiago Costa Monteiro Caldeira, Secretary, Brazil Investment Partnership Program (PPI)
- **Paulo Lopes to São João do Sul Highway (BR-101/SC)**, Thiago Costa Monteiro Caldeira, Secretary, Brazil Investment Partnership Program (PPI)
- **Transbrasilia Highway**, Luiz Ronaldo Cherulli, Secretary of Special Projects, Government of the Federal District
- **Litoral Lot Road**, Gabriela Engler, Executive Secretary, Subsecretariat of Partnerships, Government of the State of São Paulo

Moderated By:
- **Fatima Goncalves**, Director of Business Development, Trimble

4:30 PM–5:30 PM  
**Project Panel: Energy and Water**
Globally, demand for energy continues to rise, sparking projects in both oil and gas and power generation. Water is a critical resource for municipal users, industrial purposes and energy development, and is often overlooked as a means of ensuring health and economic development. This session will showcase leading opportunities in these sectors,
as well as the innovation and leadership behind them. The projects represent immediate opportunities with strategic impact.

Projects:

- **Consorcio Comares Solid Waste PPP**, Manoei Renato Machado Filho, Brazil Investment Partnership Program (PPI)
- **Federal District Public Lighting Project**, Eduardo Amaral Silveira, Secretary of Special Projects, Government of the Federal District of Brasilia
- **Porto Alegre Public Lighting PPP**, Thiago Ribeiro, Infrastructure Secretary, City Government of Porto Alegre
- **Auction of 10 Transmission lines (No. 2/2019) - PPI**, Odenir Jose dos Reis, Brazil Investment Partnership Program (PPI)
- **Tire Recycling Waste-to-Energy Plants in Sao Paulo**, Luis Martinez, CEO, Lixo Verde

Moderated By:

- **Fernando S. Marcato**, Executive Partner, GO Associados

**5:30 PM–8:00 PM Private Meetings Reception: Pre-Scheduled Private Meetings - Projects Owners, Sponsors, Members**

The highlight of the Forum! Every project presenter has a reserved table for 2.5 hours, as do our sponsors and members. Participants have the opportunity to pre-schedule private meetings with project owners, where all projects offer business opportunities in the next 3-12 months. Each meeting last 15 minutes. Sign-ups for private meetings go live on July 18th, and each participant can schedule up to 10 meetings.

"*I can do all of my business development for the year at the Leadership Forum - especially during the private meetings reception.*"

- High-level Technology Executive, repeat Forum participant
AUGUST 2, 2019

10:00 AM–12:00 PM  Site Visits

Participants will have the opportunity to join the following site visit:

Parque Tecnológico de Brasília
Visit this advanced technology park, in the middle of South America, and consider establishing your business in one of the fastest growing economies in Brasil.
# Members and Sponsors

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<th>Secretaria de Desenvolvimento Econômico</th>
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